Rooted in Legacy, Driven by Progress, Engineered for the Future

A year ago, we set a direction that reflected how we see our business evolving. That direction has translated into action across our operations, investments and initiatives. What began as intent has gathered momentum and is now visible in the way we execute with discipline, allocate capital responsibly and strengthen our portfolio; thereby earning trust through consistency and results.

One year on, we continue to build with scale, focus and measured confidence. With expansion projects across aluminium and copper progressing as planned, our performance today reinforces the foundation on which the next phase of growth is being shaped.

We operate integrated aluminium and copper businesses in India, spanning mining, refining, smelting, downstream fabrication and recycling. Our aluminium upstream business delivered strong results, supported by operational efficiencies, favourable macro conditions and disciplined cost management, with margins among the best in the global aluminium industry. Our upstream strategy is reinforced by captive coal mines, which are expected to improve long-term cost efficiency and support stable power availability for aluminium operations in India.

We are further sharpening our focus on value-accretive growth, with downstream and application-led products playing an increasingly central role in our portfolio. The Aditya Flat Rolled Products project, commissioned in FY 2025–26, will scale our downstream aluminium capacity to 600 KT per annum, strengthening our presence in high-value segments. Parallelly, the commissioning of a 25 KT copper inner-grooved tube plant marks an important step in expanding value-added copper offerings. Together, these initiatives enhance our portfolio mix and reinforce performance through higher-value production.

Through our wholly owned subsidiary, Novelis, we operate a global aluminium rolling and recycling business serving automotive, beverage packaging, aerospace and specialty segments. Key expansion projects, including the 600 KT greenfield Bay Minette facility, are progressing as planned, strengthening our ability to serve high-growth end markets. This effort is complemented by Novelis' AL:sust™ portfolio, which extends high-recycled-content aluminium solutions for architectural and design-led applications, responding to customer expectations around sustainability and material performance.

We continue to deepen our global footprint, with operations spanning 19 manufacturing plants and 24 mines in India, alongside 29 overseas facilities, 14 of which are equipped with recycling capabilities. This scale and geographic diversity reinforce trust with customers worldwide, supporting circularity and enabling responsiveness to evolving regional and market demands. Across the Group, we continue to enhance our recycling ecosystem and strengthen partnerships with customers seeking innovative, future-ready material solutions.

Our top-1% ranking in the aluminium industry in the 2025 S&P Global Corporate Sustainability Assessment reflects the trust placed in our ESG performance and governance practices. Built on integration and proven through execution, we are primed to move forward with confidence, strengthening long-term value creation for all stakeholders.

OUR MISSION

To relentlessly pursue the creation of superior shareholder value, by exceeding customer expectation profitably, unleashing employee potential, while being a responsible corporate citizen, adhering to our values.

VISION

To be a premium metals major, global in size and reach, excelling in everything we do, and creating value for its stakeholders.

VALUES

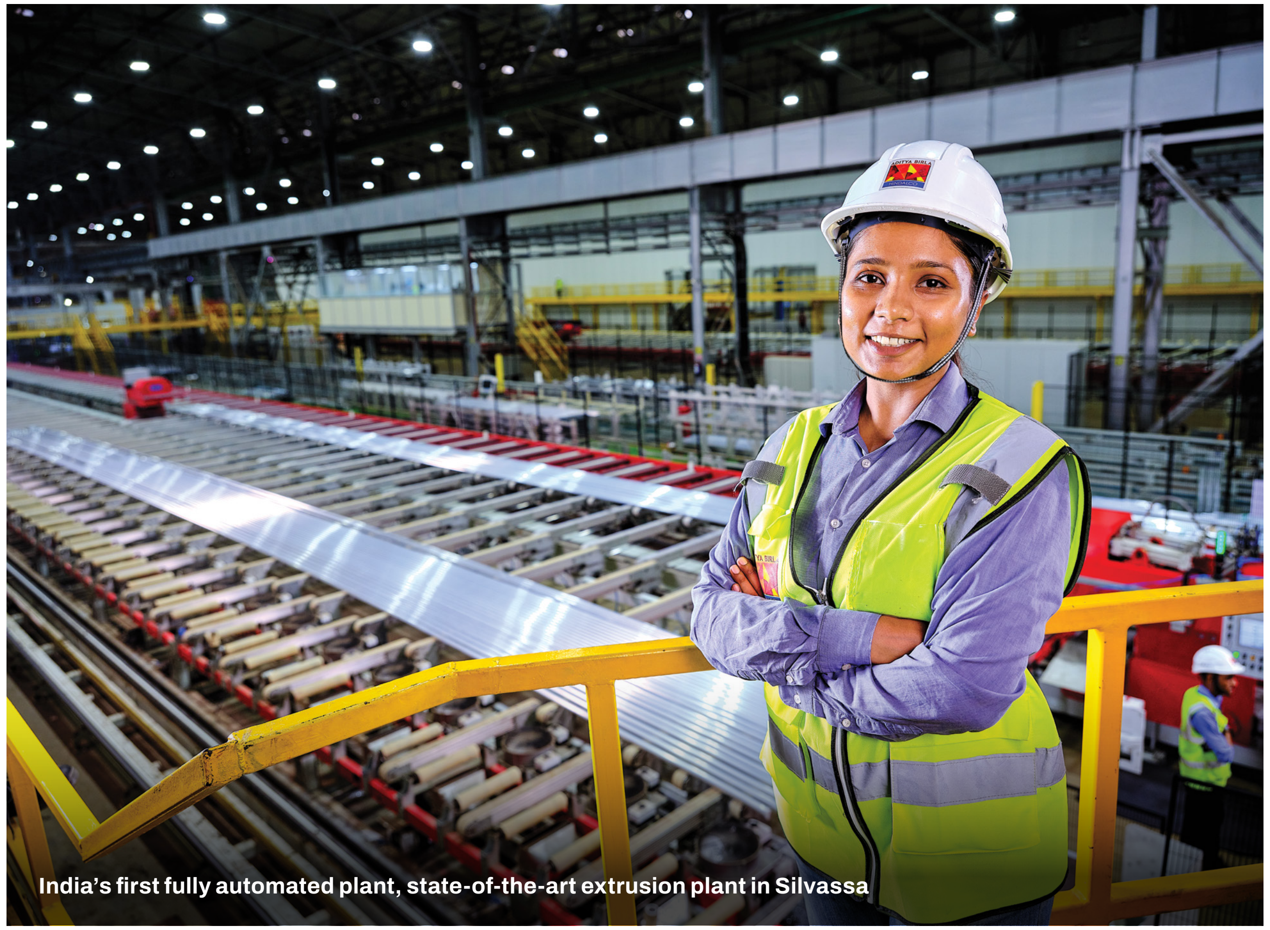
Integrity
Honesty in every action

Commitment
On the foundation of integrity, doing what it takes to deliver, as promised

Passion
Missionary zeal arising out of an emotional engagement with work

Seamlessness
Thinking and working together across functional silos, hierarchy levels, businesses, and geographies

Speed
Responding to stakeholders with a sense of urgency



India's first fully automated plant, state-of-the-art extrusion plant in Silvassa

₹274,944 crore
Revenue
(FY 2025-26)

₹198,756 crore
Market Capitalisation
(31 March 2026)

₹38,097 crore
Consolidated EBITDA
(FY 2025-26)

₹10,250 crore
Operating Cash Flow
(FY 2025-26)